## FY 2024.3 1Q (Apr.2023~Jun.2023) Outine of Financial Results

## Analysis of present states and future prospects



Crane Game Park Chofu Ekimae
(Chofu, Tokyo)
July 20, 2023 Open!

## ROUND ONE Corporation

C.E.O. and President and Executive Officer

Masahiko Sugino

## Tokyo Stock Exchange Prime

 Code Number : 4680August 7,2023

Analysis of consolidated operating results Apr. 2023~Jun. 2023 Actual [Year-on-year]
(Unit $¥ \mathbf{b n}$ ) ※igures below $¥ \mathbf{1 0}$ million are truncated. Percentage is rounded off to one decimal place.

|  | Unit | FY 2023.3 Actual <br> $(2022.4 \sim 2022.6)$ | FY 2024.3 Actual <br> $(2023.4 \sim 2023.6)$ | Dif.(\%) |
| :--- | ---: | ---: | ---: | ---: |
| Total stores at the end of the term ${ }^{(1)}$ | Store | 149 | 151 | +1.3 |
| No. of months total stores operation | Month | 447 | 454 | +1.7 |

(1) [Number of stores]

Japan : 99 stores ( 1 store opened, 1 store closed)
The USA $: 48$ stores ( $\mathbf{3}$ stores opened, 2 stores closed)
China $: 4$ stores 1 store opened)
China : 4 stores ( 1 store opened)
(2) [Ordinary profit] ※1

$※ 1$ Ordinary profit is compared excluding royalty. Royalty from The USA is $¥ 0.67 \mathrm{bn}$.
※2 Other exp. includes the increased profit due to exchange rate fluctuations.
(3) [Extraordinary income \& loss breakdown]

FY 2023.3 1st Q Actual Extraordinary income \& loss $¥(0.02)$ bn

- Loss on retirement of non-current assets, etc. $\quad \neq(0.02) \mathrm{bn}$

FY 2024.3 1st Q Actual Extraordinary income \& loss $¥(0.20)$ bn

- Impairment loss $¥(0.06)$ bn
- Loss on retirement of non-current assets, etc. $¥(0.14)$ bn

Analysis of consolidated operating results
Apr. 2023~Jun. 2023 Actual [with Plan]
(Unit $¥ \mathbf{b n}$ ) ※igures below $¥ 10$ million are truncated. Percentage is rounded off to one decimal place.

|  | Unit | FY 2024.3 Plan <br> $(2023.4 \sim 2023.6)$ | FY 2024.3 Actual <br> $(2023.4 \sim 2023.6)$ | Dif.(\%) |
| :--- | ---: | ---: | ---: | ---: |
| Total stores at the end of the term | Store | 151 | 151 | - |
| No. of months total stores operation | Month | 455 | 454 | $(0.2)$ | ① [Ordinary profit] ※1


| FY 2024.3 1st Q Plan | Ordinary profit | ¥3.37 bn |
| :---: | :---: | :---: |
| -Japan Ordinary profit \& loss |  | +¥0.69bn |
| [Breakdown] Decrease in Sales |  | $¥(0.16) \mathrm{bn}$ |
| Increase in Personnel exp. |  | $¥(0.17) \mathrm{bn}$ |
| Decrease in Utility exp. |  | + 70.25 bn |
| Decrease in Amusement prize exp. |  | +¥0.24bn |
| Exchange rate fluctuations |  | +¥0.19bn |
| Decrease in Lease Fee for amusement machines |  | + $¥ 0.12 \mathrm{bn}$ |
| Decrease in Other exp. |  | +¥0.22bn |
| - The USA Ordinary Profit \& loss |  | $¥(0.07)$ bn |
| [Breakdown] Increase in Sar |  | + $¥ 0.58 \mathrm{bn}$ |
| Increase in Promotion exp. (Amusement prize exp., etc.) |  | ¥ 0.35 ) bn |
| Increase in Personnel exp. |  | $¥(0.14) \mathrm{bn}$ |
| Increase in Other exp. ※2 |  | $¥(0.16)$ bn |
| -China and Other |  | $\geq(0.00)$ bn |
| FY 2024.3 1st Q Actual | Ordinary profit | $¥ 3.99$ bn |

※1 Ordinary profit is compared excluding royalty. Royalty from The USA is $¥ 0.67 \mathrm{bn}$.
※2 Other exp. includes the increased profit due to exchange rate fluctuations.
(2) [Extraordinary income \& loss breakdown]

FY 2024.3 1st Q Plan Extraordinary income \& loss $¥(0.10)$ bn - Loss on retirement of non-current assets, etc. $\quad \neq(0.10)$ bn

FY 2024.3 1st Q Actual Extraordinary income \& loss $\boldsymbol{¥}(\mathbf{0 . 2 0})$ bn

- Impairment loss $¥(0.06)$ bn
- Loss on retirement of non-current assets, etc. $¥(0.14)$ bn

No change since the disclosure data on May 9, 2023.

| change since the disclosure data on May 9, 2023. |  |  |  | igures below $¥ 10$ | truncated | ge is rounde | decimal p |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Unit | FY 2024.3 Plan |  |  |  |
|  |  |  |  | Consolidated | Japan | The USA | China |
| Stores |  | Opening | Store | 6 | 1 | 4 | 1 |
|  |  | Closing | Store | 1 | - | 1 | - |
|  |  | Total (at the end of term) | Store | 157 | 100 | 52 | 5 |
|  |  | No. of all stores' operating months | Month | 1,838 | 1,196 | 589 | 53 |
| IS |  |  | ¥bn | 25.85 | 20.00 | 5.62 | 0.22 |
|  |  |  | ¥bn | 89.95 | 50.48 | 38.29 | 1.17 |
|  |  |  | ¥bn | 14.10 | 7.24 | 6.77 | 0.07 |
|  |  |  | ¥bn | 17.29 | 15.54 | 1.31 | 0.43 |
|  |  |  | ¥bn | 3.21 | 3.20 | - | 0.00 |
|  |  |  | ¥bn | 150.41 | 96.50 | 52.00 | 1.90 |
|  | Operating profit |  | ¥bn | 20.56 | 9.82 | 11.23 | (0.49) |
|  | Ordinary profit ※1 |  | ¥bn | 20.01 | 9.50 | 11.11 | (0.60) |
|  | Ordinary profit margin |  | \% | 13.3\% | 9.8\% | 21.4\% | - |
|  | Extraordinary income \& loss ※2 |  | ¥bn | (2.63) | (0.16) | (0.27) | (2.20) |
|  | Profit before income taxes |  | ¥bn | 17.37 | 9.34 | 10.83 | (2.80) |
|  | Income taxes |  | ¥bn | 5.68 | 3.52 | 2.16 | - |
|  | Profit |  | ¥bn | 11.68 | 5.81 | 8.67 | (2.80) |

(Note) ※1 Ordinary profits of Japan and The USA are compared excluding royalty $¥ 2.60 \mathrm{bn}$.
Ordinary profit including royalty : Japan $¥ 12.10 \mathrm{bn}$, The USA $¥ 8.50 \mathrm{bn}$
※2 Extraordinary income \& loss $¥(2.63)$ bn : Impairment loss $¥(\mathbf{2} .20)$ bn, Loss on retirement of non-current assets, etc. $¥(0.43)$ bn The valuation loss on our investments in capital in China $¥ 2.80 \mathrm{bn}$ is excluded from above because it will be eliminated in the consolidated financial statements.

Forex : 1 USD=130.00 JPY, 1 CNY=19.00 JPY

## (Japan) Sales and Year-on-year comparison of existing stores (Actual and plan)

[Japan】 Sales (Actual and Plan)
※ Figures below $¥ 10$ million have been truncated.
※ Percentage is rounded off to one decimal place.

(Japan) Year-on-year comparison of existing stores (Actual and plan)

|  | Unit |  |  |  | $\frac{\text { 2nd Q }}{\text { Plan }}$ | $\frac{\text { 1st half }}{\frac{\text { Plan }}{}}$ | $\frac{\text { 3rd Q }}{\frac{\text { Plan }}{}}$ | $\begin{array}{\|c} \hline \text { 4th Q } \\ \hline \text { Plan } \end{array}$ | $\begin{gathered} \text { 2nd half } \\ \hline \text { Plan } \end{gathered}$ | Term |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1st Q |  |  |  |  |  |  |  |  |
|  |  | Plan | Actual | Dif.(\%) |  |  |  |  |  | Plan |
| Bowling | \% | +7.4 | +12.0 | +4.6 | +3.4 | +5.3 | (0.7) | +2.6 | +1.2 | +3.1 |
| Amusement | \% | +11.7 | +9.2 | (2.5) | +7.8 | +9.6 | +1.6 | (1.3) | +0.1 | +4.7 |
| Karaoke | \% | +15.5 | +25.0 | +9.5 | +11.6 | +13.4 | +0.4 | +4.1 | +2.4 | +7.5 |
| Spo-cha | \% | +21.2 | +19.6 | (1.6) | +16.9 | +18.9 | +2.1 | +4.8 | +3.8 | +10.6 |
| Others | \% | +6.9 | +11.5 | +4.6 | +4.5 | +5.7 | (0.7) | +2.6 | +1.1 | +3.2 |
| Total sales | \% | +12.1 | +12.6 | +0.5 | +8.3 | +10.1 | +1.0 | +1.2 | +1.1 | +5.4 |
| No. of Sat./Sun./Holidays over previous year | Days | (1) | (1) | - | $\pm 0$ | (1) | $\pm 0$ | +3 | +3 | +2 |
| $\begin{array}{l}\text { Total existing stores at the end of each } \\ \text { term }\end{array}$ |  | 98 | 98 | - | 98 | 98 | 98 | 98 | 98 | 98 |

(The USA】 Sales and Year-on-year comparison of existing stores (Actual and plan)
(The USA】 Sales (Actual and Plan)
※ Figures below $¥ 10$ million have been truncated.
※ Percentage is rounded off to one decimal place.

|  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Unit |  | 1st Q |  | 2nd Q | 1st half | 3rd Q | 4th Q | 2nd half | Term |
|  |  | Plan | Actual | Dif.(\%) | Plan | Plan | Plan | Plan | Plan | Plan |
| Bowling | ¥bn | 1.33 | 1.33 | +0.1 | 1.35 | 2.69 | 1.31 | 1.61 | 2.93 | 5.62 |
| Amusement | $¥$ bn | 8.97 | 10.04 | +12.0 | 9.43 | 18.40 | 8.51 | 11.37 | 19.88 | 38.29 |
| Food, Party, etc. | ¥bn | 1.52 | 1.74 | +14.2 | 1.48 | 3.01 | 1.69 | 2.06 | 3.76 | 6.77 |
| Spo-cha | ¥bn | 0.30 | 0.33 | +8.4 | 0.31 | 0.61 | 0.30 | 0.39 | 0.69 | 1.31 |
| Total sales | ¥bn | 12.14 | 13.46 | +10.9 | 12.58 | 24.72 | 11.83 | 15.45 | 27.28 | 52.00 |
| Total stores at the end of each term |  | 48 | 48 | - | 48 | 48 | 50 | 52 | 52 | 52 |

※ Forex : Plan 1 USD = 130.00 JPY
Actual 1 USD $=137.49 \mathrm{JPY}$
(The USA) Year-on-year comparison of existing stores (Actual and plan)
※Figures are calculated in USD.
※Percentage is rounded off to one decimal place.

|  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Unit |  | 1st Q |  | 2nd Q | 1st half | 3rd Q | 4th Q | 2nd half | Term |
|  |  | Plan | Actual | Dif.(\%) | Plan | Plan | Plan | Plan | Plan | Plan |
| Bowling | \% | (1.7) | (6.6) | (4.9) | (0.8) | (1.3) | (1.3) | +4.0 | +1.5 | +0.1 |
| Amusement | \% | (1.7) | +0.1 | +1.8 | (1.2) | (1.4) | (1.9) | +2.4 | +0.5 | (0.4) |
| Food, Party, etc. | \% | (1.0) | +4.5 | +5.5 | +1.1 | +0.1 | (1.7) | +3.0 | +0.8 | +0.5 |
| Spo-cha | \% | (1.7) | +3.3 | +5.0 | (5.1) | (3.7) | (1.7) | +1.2 | (0.1) | (1.9) |
| Total sales | \% | (1.6) | (0.1) | +1.5 | (1.0) | (1.3) | (1.8) | +2.6 | +0.6 | (0.3) |
| Total existing stores at the end of |  | 44 | 44 | - | 47 | 47 | 47 | 47 | 47 | 47 |

## FY 2024.3 Consolidated cash flow plan

|  |  | Unit | FY 2023.3 Actual | FY 2024.3 Plan |
| :---: | :---: | :---: | :---: | :---: |
| Cash | Profit before income taxes | ¥bn | 15.03 | 17.37 |
|  | Payment for income taxes | ¥bn | (1.44) | (1.74) |
|  | Increase/Decrease in others | ¥bn | +2.40 | +2.63 |
|  | Dividends paid | ¥bn | (2.10) | (3.13) |
|  | Depreciation | ¥bn | +19.82 | +20.60 |
|  | Payment for lease obligations | ¥bn | (11.05) | (11.78) |
|  | Simplified cash flow | ¥bn | +22.67 | +23.95 |
|  | Equipment investment (excluding finance lease) (1) | ¥bn | (11.91) | (11.40) |
|  | Simplified free cash flow | ¥bn | +10.76 | +12.54 |
|  | Cash reserve (2) | ¥bn | 29.10 | 33.11 |
|  | Interest-bearing debt (excluding lease obligations) | ¥bn | 23.57 | 21.52 |
|  | Net interest-bearing debt | ¥bn | (5.53) | (11.58) |

(Note)(1) Breakdown of equipment investment Actual in FY $2023.3 ¥(11.91)$ bn

- New stores : $¥(3.67) b n$ (Japan : $¥(0.66) b n$, International : $¥(3.00) b n)$
$\checkmark$ Existing stores : $¥(8.24)$ bn (Japan : $¥(1.64)$ bn, International : $¥(6.59)$ bn)
Breakdown of equipment investment Plan in FY $2024.3 ¥(11.40)$ bn
- New stores : $¥(5.13)$ bn (Japan : $¥(0.50)$ bn, International : $¥(4.63) b n)$
$\bullet$ Existing stores : $¥(6.26)$ bn (Japan : $¥(2.43)$ bn, International : $¥(3.82) \mathrm{bn}$ )
(2) The term of the commitment line agreements for $¥ 16.00$ bn disclosed on May 1, 2020 is extended to the end of April, 2024.


## Trend in assets (Consolidated)

No change since the disclosure data on May 9, 2023.

| $\underbrace{\text { FY }}$ | 2016.3 | 2017.3 | 2018.3 | 2019.3 | 2020.3 | 2021.3 | 2022.3 | 2023.3 | $2024.3$ <br> Plan |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total assets | ¥104.5bn | $¥ 101.7 \mathrm{bn}$ | $¥ 106.8$ bn | ¥117.3bn | ¥135.8bn | $¥ 150.5$ bn | ¥157.6bn | ¥170.6bn | $¥ 164.9$ bn |
| Net assets | ¥49.7 bn | ¥50.8bn | ¥56.7bn | ¥62.6bn | $¥ 65.1$ bn | $¥ 40.8$ bn | ¥54.6bn | ¥61.1 bn | ¥63.2bn |
| Equity ratio | 47.6\% | 50.0\% | 53.0\% | 53.3\% | 47.8\% | 27.0\% | 34.4\% | 35.7\% | 38.3\% |
| Cash reserve | ¥23.1 ${ }^{\text {bn }}$ | $¥ 20.1$ bn | ¥23.4bn | ¥22.5bn | $¥ 34.5$ bn | $¥ 44.8$ bn | $¥ 46.3$ bn | ¥29.1 ${ }^{\text {bn }}$ | ¥33.1 bn |
| Interest-bearing debt | ¥22.8bn | ¥16.4bn | ¥13.7bn | $¥ 13.5$ bn | ¥27.4bn | ¥67.2bn | $¥ 49.5$ bn | ¥23.5bn | ¥21.5bn |
| Net interest-bearing debt ${ }^{(1)}$ | $\ddagger(0.3)$ bn | ¥(3.7) bn | ¥(9.7) bn | ¥(9.0) bn | ¥ 7.1 ) bn | $¥ 22.3$ bn | ¥3.1 bn | ¥(5.5) bn | ¥(11.5) bn |
| Lease obligations (excluding lease obligations related to IFRS 16 and ASC Topic 842.) | ¥16.0bn | ¥17.9bn | $¥ 15.5$ bn | $¥ 19.0$ bn | ¥18.2bn | $¥ 14.9$ bn | $¥ 16.9$ bn | $¥ 19.9$ bn | $¥ 16.6$ bn |
| Net interests-bearing debt (2) including lease obligations | ¥15.6bn | $¥ 14.2 \mathrm{bn}$ | ¥5.8bn | ¥10.0bn | ¥11.1 bn | ¥37.3bn | ¥20.1bn | ¥14.4bn | ¥5.0bn |
| New lease contract amount | ¥8.8bn | $¥ 10.9$ bn | ¥8.0bn | $¥ 13.0$ bn | ¥9.4bn | $¥ 5.9 \mathrm{bn}$ | $¥ 12.5$ bn | ¥12.4bn | ¥8.1 bn |

(Note) (1) "Net interest-bearing debt" . . . "Interest-bearing debt" - "Cash reserve"
(2) "Net interest-bearing debt including lease obligations" ... "Net interest-bearing debt" + "Lease obligations (excluding lease obligations related to IFRS 16 and ASC Topic 842)"
※ The lease above indicates finance lease for amusement machines and karaoke machines, except lease obligations related to IFRS 16 and ASC Topic 842.

## Trend in Income statement status

(Consolidated) Trend in IS

| $\underbrace{\text { FY }}$ | 2015.3 | 2016.3 | 2017.3 | 2018.3 | 2019.3 | 2020.3 | 2021.3 | 2022.3 | 2023.3 | $\begin{gathered} 2024.3 \\ \text { Plan } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total stores (at the end of term) | 118 | 122 | 122 | 129 | 137 | 144 | 145 | 149 | 152 | 157 |
| Total sales | 83.9 | 83.5 | 87.7 | 95.9 | 101.3 | 104.7 | 60.9 | 96.4 | 142.0 | 150.4 |
| Ordinary profit | 6.1 | 5.4 | 5.8 | 10.2 | 11.2 | 8.7 | (19.8) | 5.3 | 16.6 | 20.0 |
| Ordinary profit margin | 7.3\% | 6.5\% | 6.7\% | 10.7\% | 11.1\% | 8.3\% | - | 5.6\% | 11.7\% | 13.3\% |
| Profit | (4.5) | 0.4 | 2.7 | 8.4 | 7.1 | 4.7 | (17.9) | 3.9 | 9.7 | 11.6 |
| ROI (Return on investment) (1) | 5.9\% | 5.9\% | 6.8\% | 12.0\% | 12.4\% | 8.5\% | - | 4.7\% | 18.6\% | 23.6\% |
| ROE (Return on equity) ${ }^{2}$ | - | 0.9\% | 5.4\% | 15.6\% | 12.0\% | 7.5\% | - | 8.3\% | 16.9\% | 18.8\% |
| ROA (Return on assets) 3 | - | 0.4\% | 2.7\% | 8.1\% | 6.4\% | 3.8\% | - | 2.6\% | 5.9\% | 7.0\% |

(1) ROI calculation: Ordinary profit $\div[\{$ (Net assets at the beginning of term + Net assets at the end of term $) \div 2\}+\{$ (Interest-bearing debt including lease obligations at the beginning of term + Interest-bearing debt including lease obligations at the end of term) $\div 2\}$ ]
(2) ROE calculation: Profit $\div\{($ Shareholder equity at the beginning of term + Shareholder equity at the end of term) $\div 2\}$
(3) ROA calculation: Profit $\div\{($ Total assets at the beginning of term + Total assets at the end of term) $\div 2\}$

| FY | 2015.3 | 2016.3 | 2017.3 | 2018.3 | 2019.3 | 2020.3 | 2021.3 | 2022.3 | 2023.3 | $\begin{gathered} 2024.3 \\ \text { Plan } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total stores (at the end of term) | 113 | 113 | 107 | 108 | 105 | 103 | 100 | 99 | 99 | 100 |
| Total sales | 81.9 | 78.3 | 80.5 | 84.3 | 84.9 | 84.2 | 53.3 | 63.7 | 89.8 | 96.5 |
| Ordinary profit | 6.2 | 5.0 | 5.3 | 9.2 | 9.6 | 8.8 | (11.4) | 2.1 | 6.4 | 9.5 |
| Ordinary profit margin | 7.6\% | 6.5\% | 6.6\% | 11.0\% | 11.4\% | 10.5\% | - | 3.4\% | 7.2\% | 9.8\% |
| Profit | (4.4) | 0.2 | 2.8 | 7.5 | 6.4 | 5.3 | (9.8) | 1.3 | 2.7 | 5.8 |

## (The USA】 Trend in IS

| FY | 2015.3 | 2016.3 | 2017.3 | 2018.3 | 2019.3 | 2020.3 | 2021.3 | 2022.3 | 2023.3 | $\begin{gathered} 2024.3 \\ \text { Plan } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total stores (at the end of term) | 5 | 9 | 15 | 21 | 32 | 41 | 44 | 46 | 49 | 52 |
| Total sales | 1.9 | 5.1 | 7.2 | 11.5 | 16.3 | 20.5 | 7.6 | 32.1 | 51.3 | 52.0 |
| Ordinary profit | (0.0) | 0.3 | 0.5 | 0.9 | 1.5 | 0.0 | (7.6) | 4.5 | 11.4 | 11.1 |
| Ordinary profit margin | - | 6.7\% | 7.1\% | 8.7\% | 9.4\% | 0.2\% | - | 14.1\% | 22.3\% | 21.4\% |
| Profit | (0.0) | 0.2 | (0.1) | 0.8 | 0.7 | (0.4) | (7.4) | 3.0 | 8.9 | 8.6 |

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## (Japan) Trend in year-on-year sales comparison of existing stores

No change since the disclosure data on May 9, 2023.
(Unit : \%)

| - | 2006.3 | 2007.3 | 2008.3 | 2009.3 | 2010.3 | 2011.3 | 2012.3 | 2013.3 | 2014.3 | 2015.3 | 2016.3 | 2017.3 | 2018.3 | 2019.3 | 2020.3 | 2021.3 | 2022.3 | 2023.3 | $\begin{gathered} 2024.3 \\ \text { Plan } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bowling | +19.4 | +7.1 | +1.4 | (6.5) | (4.0) | (3.7) | +0.4 | (11.3) | (10.5) | (11.2) | (9.4) | (0.7) | +6.2 | (1.6) | +0.2 | (42.2) | +14.5 | +37.5 | +3.1 |
| Amusement | +11.5 | +0.1 | (6.8) | (10.8) | (9.8) | +0.0 | (1.1) | (10.7) | (1.7) | +2.2 | (7.2) | +5.5 | +5.0 | +3.1 | +0.4 | (27.2) | +21.2 | +37.1 | +4.7 |
| Karaoke | (4.5) | +4.0 | (1.2) | (7.3) | (13.1) | +3.4 | +15.8 | (3.7) | (1.8) | +0.4 | (7.4) | +0.6 | +1.6 | (0.7) | (1.3) | (52.0) | +6.1 | +82.7 | +7.5 |
| Spo-cha | - | - | (16.1) | (9.8) | (9.2) | (4.5) | +7.5 | +0.2 | +5.1 | +3.7 | +5.0 | (2.5) | +8.1 | (0.4) | (3.8) | (49.6) | +41.3 | +44.0 | +10.6 |
| Others | (11.3) | (9.2) | +13.2 | +11.4 | (3.9) | (14.5) | +1.3 | (6.6) | (9.9) | (1.8) | +9.9 | +1.2 | +0.7 | +1.9 | +10.6 | (22.5) | +0.3 | +29.5 | +3.2 |
| Total sales | +11.6 | +2.0 | (4.0) | (8.5) | (7.7) | (2.2) | +1.7 | (9.0) | (4.2) | (2.3) | (5.6) | +1.9 | +5.3 | +0.9 | (0.1) | (36.6) | +20.2 | +40.2 | +5.4 |
| No. of existing stores | 46 | 57 | 69 | 79 | 89 | 104 | 106 | 108 | 111 | 111 | 112 | 105 | 107 | 104 | 103 | 103 | 98 | 98 | 98 |

Trend in year-on-year sales comparison of existing stores in Japan (FY 2023.3 is set as 100)


## Measures taken for existing stores

## Measures taken in Japan

- Collaboration campaigns
- We host the limited-time collaboration campaigns with artists, anime, and others at Bowling and Karaoke. Customers get original items by purchasing collaboration drinks or collaboration packages. We host a collaboration campaign with the global boys group JO1, broadcasting TV commercials. Customers get original plastic file holders by purchasing collaboration drinks.


## - Bowling•Karaoke Student Koshien Z

- We have renewed "Student Koshien" as "Student Koshien Z", an event to determine the best student at Bowling and Karaoke in Japan respectively. The final game will stream on "ROUND1 LIVE" with highly ranked teams of 2 or 3 individuals who challenged in preliminary term.



## Online events with "ROUND1 LIVE"

- "Special Challenge", "ROUND1 Challenge" ... Online bowling competitions with famous professional bowlers
- "Remote Practice" ... Online bowling lessons with themes by professional bowlers on the weekdays.
- "Fan Event" ... Online events at Bowling and Karaoke by idols and influencers.
- Campaigns for kids and elementary/junior high school students
- "Complimentary Campaign for elementary/junior high school students" ... We host the campaigns for junior high school students or younger at Bowling, Karaoke and Amusement (Medal) areas.
- "KIDS Remote Practice" ... We host complimentary bowling remote lesson for elementary/junior high school students. We plan to hold the lessons during school vacation.



## - Lessons and other campaigns for bowling

- "Bowling for Health" lessons ... 180 bowlers in each store $\times 98$ stores $=$ approx. 18 thousand bowlers were participate.


## Measures taken in The USA

## - "Mega Crane Zone" Opened

- 7 stores are refurbished as "Mega Crane Zone" stores with over 150 crane game machines by renovating the existing stores. 35 stores are scheduled to refurbished by the end of this December.

 $6 / 300 \% 10 / 90$


## Giga Crane Game Stadium

## What is "Giga Crane Game Stadium"?

It is about refurbished stores with approx. $\mathbf{3 0 0}$ to $\mathbf{6 0 0}$ crane game machines by renovating the existing stores.
We offer wide variety of prizes, including the limited edition prizes only available at our stores, the local sweets, and the trendy retro products.

|  | Refurbished stores | 70stores (34 s |
| :---: | :---: | :---: |
| Renovate date | Store name / Prefecture | $\begin{aligned} & \text { No. of crane } \\ & \text { game } \\ & \text { machines } \end{aligned}$ |
| Apr. 2022 | Lalaport Shonan Hiratsuka / Kanagawa | 300 |
| Apr. 2022 | Sakai Chuo Kanjyo / Osaka | 380 |
| Apr. 2022 | Kawasaki Daishi / Kanagawa | 278 |
| May. 2022 | Yamanashi-Isawa / Yamanashi | 296 |
| May. 2022 | Nagoya Nishiharu / Aichi | 327 |
| Jun. 2022 | Kagoshima Usuki / Kagoshima | 352 |
| Jun. 2022 | Okayama Senoh / Okayama | 332 |
| Jun. 2022 | Saitama-Kamisato / Saitama | 329 |
| Jun. 2022 | Shizuoka-Suruga / Shizuoka | 294 |
| Jun. 2022 | Oita / Oita | 302 |
| Jun. 2022 | Kishiwada / Osaka | 319 |
| Jun. 2022 | Fukuyama / Hiroshima | 307 |
| Jun. 2022 | Sendai Nigatake / Miyagi | 334 |
| Jul. 2022 | Hirakata / Osaka | 270 |
| Jul. 2022 | Ichihara / Chiba | 302 |
| Jul. 2022 | Tokushima-Bandai / Tokushima | 327 |
| Jul. 2022 | Souka / Saitama | 258 |
| Jul. 2022 | Takamatsu / Kagawa | 299 |
| Sep. 2022 | Okinawa-Ginowan / Okinawa | 351 |
| Sep. 2022 | Okinawa-Haebaru / Okinawa | 332 |
| Sep. 2022 | Kochi / Kochi | 317 |
| Oct. 2022 | Jotohanaten / Osaka | 302 |


| Renovate <br> date | Store name / Prefecture | No. of crane <br> gamen <br> machines |
| :--- | :--- | :---: |
| Nov. 2022 | Hamamatsu / Shizuoka | 294 |
| Nov. 2022 | Toyohashi / Aichi | 311 |
| Dec. 2022 | Mie-Kawagoe IC / Mie | 350 |
| Dec. 2022 | Umeda / Osaka | 330 |
| Dec. 2022 | Malera Gifu / Gifu | 464 |
| Dec. 2022 | Saitama-Kounosu / Saitama | 342 |
| Jan. 2023 | Ichikawa Onitaka / Chiba | 329 |
| Feb. 2023 | Fuchuhonmachi Ekimae / Tokyo | 303 |
| Mar. 2023 | Musashi Murayama / Tokyo | 303 |
| Mar. 2023 | Tokorozawa / Saitama | 400 |
| Apr. 2023 | Higashi Osaka / Osaka | 375 |
| May. 2023 | Sapporo Susukino / Hokkaido | 233 |
| Jul. 2023 | Higashi Yodogawa / Osaka | 331 |
| Jul. 2023 | Hiroshima / Hiroshima | 382 |



## Schedule to refurbish 5stores

| Renovate <br> Date | Store name / Prefecture | No. of crane <br> gamene <br> gachines |
| :--- | :--- | :---: |
| Aug. 2023 | Tenjin / Fukuoka | 320 |
| Aug. 2023 | Onojo / Fukuoka | 280 |
| Aug. 2023 | Moriguchi / Osaka | 300 |
| FY 2024.3 | Chigusa / Aichi | 300 |
| FY 2024.3 | Minamisuna / Tokyo | 350 |



## New stores scheduled

New stores planned after July 2023

| Nation | Store name／region | Operating floor area | SP | AM | Opening date |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Japan | Crane Game Park Chofu Ekimae／Chofu，Tokyo | 1，460 ${ }^{2}$ |  | $\bigcirc$ | Opened on July 20， 2023 |
| The USA | Arrowhead／Glendale，Arizona | 7，722 m ${ }^{2}$ | $\bigcirc$ |  | Scheduled to open in December 2023 |
|  | Danbury Fair／Danbury，Connecticut | 5，703 $\mathrm{m}^{2}$ |  |  | Scheduled to open in FY 2024.3 |
|  | Plaza Bonita／National City，California | 5，443 $\mathrm{m}^{2}$ |  |  | Scheduled to open in FY 2024.3 |
|  | Mission Viejo／Mission Viejo，California | 1，901 $\mathrm{m}^{2}$ |  | $\bigcirc$ | Scheduled to open in FY 2024.3 |
|  | Stonestown Galleria／San Francisco，California | 4，837 $\mathrm{m}^{2}$ |  |  | Scheduled to open in FY 2025.3 |
|  | Las Vegas South Premium Outlets／Las Vegas，Nevada | 2，428 $\mathrm{m}^{2}$ |  | $\bigcirc$ | Scheduled to open in FY 2025.3 |
|  | Gurnee Mills／Gurnee，Illinois | 6，551 $\mathrm{m}^{2}$ |  |  | Scheduled to open in FY 2025.3 |
| China | No． 5 | － |  | $\bigcirc$ | Scheduled to open in FY 2024.3 |

※ Store names are tentative．
※ Stores with＂${ }^{\circ}$＂in the＂AM＂column above will be opened as small stores with mainly amusement machines．
※ Stores with＂${ }^{\circ}$＂in the＂SP＂column above will be opened as Spo－cha type．
※ In addition to the above， $\mathbf{1 5}$ stores are under negotiation in The USA．
※ No． 5 is under negotiation in China．

## Principles of new store opening

【The USA】 We will open small stores with mainly amusement machines in addition to our usual stores．
We will proceed to open at least 10 new stores per year from FY 2024．3．
【China】 After we open several small stores with mainly amusement machines to the existing shopping malls that can expect enough customers，we will consider our policy in China．

## Current status in The USA (1)

No change since the disclosure data on May 9, 2023.

## The USA Profit status

| Classification by profitability |  | High profitability store | Average profitability store | Unprofitable store |
| :---: | :---: | :---: | :---: | :---: |
| Annual profit | Total sales | $\begin{gathered} \$ 10.70 \mathrm{mn} \\ \text { (Approx. } ¥ 1.39 \text { bn) } \end{gathered}$ | $\begin{gathered} \$ 8.60 \mathrm{mn} \\ \text { (Approx. } ¥ 1.12 \mathrm{bn} \text { ) } \end{gathered}$ | $\$ 4.30 \mathrm{mn}$ <br> (Approx. $¥ 0.56 \mathrm{bn}$ ) |
|  | Gross profit (1st year) | $\begin{gathered} \$ 2.60 \mathrm{mn} \\ \text { (Approx. } ¥ 0.34 \mathrm{bn} \text { ) } \end{gathered}$ | $\begin{gathered} \$ 1.10 \mathrm{mn} \\ \text { (Approx. } ¥ 0.14 \mathrm{bn} \text { ) } \end{gathered}$ | $\begin{gathered} \$(1.60) \mathrm{mn} \\ \text { (Approx. } ¥(0.21) \mathrm{bn}) \end{gathered}$ |
|  | Gross profit (3rd year~) | $\$ 3.60 \mathrm{mn}$ (Approx. $¥ 0.47$ bn) | $\begin{gathered} \$ 2.10 \mathrm{mn} \\ \text { (Approx. } ¥ 0.27 \mathrm{bn} \text { ) } \end{gathered}$ | $\begin{gathered} \$(0.60) \mathrm{mn} \\ \text { (Approx. } ¥(0.08) \text { bn) } \end{gathered}$ |
|  | Gross profit rate (3rd year~) | 33.6\% | 24.4\% | - |

※ The gross profit (1st year) includes opening expenses and rent allocated for construction period.
※ Average profitability store figures are average of all stores.
※ The figures are created based on the FY 2024.3 Plan.
※ The status and classification by color are updated every end of the financial year.

## Current status in The USA (2)

【48 stores as of the end of July 2023 】

| Opening date | Store name / region | Operating floor area | SP |
| :---: | :---: | :---: | :---: |
| August 2010 | Puente Hills / City of Industry, California | 9,717 ${ }^{2}$ | - |
| September 2012 | Moreno Valley / Moreno Valley, California | 4,060 ${ }^{2}$ |  |
| August 2013 | Lakewood / Lakewood, California | 3,976m ${ }^{2}$ |  |
| December 2014 | Arlington Parks / Arlington, Texas | 5,933 ${ }^{2}$ |  |
| May 2015 | Main Place / Santa Ana, California | 3,716m ${ }^{2}$ |  |
| July 2015 | Southcenter / Tukwila, Washington | 3,973 ${ }^{2}$ |  |
| September 2015 | Eastridge / San Jose, California | 4,759m ${ }^{2}$ |  |
| May 2016 | Grapevine Mills / Grapevine, Texas | 7,493 ${ }^{2}$ |  |
| August 2016 | Sunvalley / Concord, California | 4,891 $\mathrm{m}^{2}$ |  |
| December 2016 | Exton / Exton, Pennsylvania | 5,423 $\mathrm{m}^{2}$ |  |
| January 2017 | Southwest / Littleton, Colorado | 5,811 $\mathrm{m}^{2}$ |  |
| March 2017 | Fox Valley / Aurora, Illinois | 4,724 ${ }^{2}$ |  |
| July 2017 | Broadway / Hicksville, New York | 5,092m ${ }^{2}$ |  |
| September 2017 | Crystal Run / Middletown, New York | 4,212m ${ }^{2}$ |  |
| October 2017 | Great Lakes Crossing / Auburn Hills, Michigan | 5,488m ${ }^{2}$ |  |
| January 2018 | Four Seasons / Greensboro, North Carolina | 5,649 ${ }^{2}$ |  |
| March 2018 | Great Lakes / Mentor, Ohio | 4,659 ${ }^{2}$ |  |
| June 2018 | Maine / South Portland, Maine | 4,025 $\mathrm{m}^{2}$ |  |
| June 2018 | Coronado Center / Albuquerque, New Mexico | 4,891 $\mathrm{m}^{2}$ |  |
| August 2018 | South Town Center / Sandy, Utah | 4,645 $\mathrm{m}^{2}$ |  |
| September 2018 | Millcreek / Erie, Pennsylvania | 4,649 ${ }^{2}$ |  |
| November 2018 | Jefferson / Louisville, Kentucky | 4,645 $\mathrm{m}^{2}$ |  |
| December 2018 | Gateway / Lincoln, Nebraska | 4,462 $\mathrm{m}^{2}$ |  |
| December 2018 | North Riverside Park / North Riverside, Illinois | 4,189 ${ }^{2}$ |  |


| Opening date | Store name / region | Operating floor area | SP |
| :---: | :---: | :---: | :---: |
| February 2019 | Southridge / Greendale, Wisconsin | 4,191 ${ }^{2}$ |  |
| March 2019 | Northridge / Salinas, California | 4,789 ${ }^{2}$ |  |
| March 2019 | Holyoke / Holyoke, Massachusetts | 4,793 ${ }^{2}$ |  |
| March 2019 | Promenade Temecula / Temecula, California | 4,520 ${ }^{2}$ |  |
| July 2019 | Southland / Hayward, California | 4,540 ${ }^{2}$ |  |
| August 2019 | Meadowood / Reno, Nevada | 3,836 ${ }^{2}$ |  |
| October 2019 | Park Place / Tucson, Arizona | 4,696 $\mathrm{m}^{2}$ |  |
| November 2019 | Meadows / Las Vegas, Nevada | 3,948 ${ }^{2}$ |  |
| November 2019 | Fairfield Commons / Beavercreek, Ohio | 4,805m ${ }^{2}$ |  |
| December 2019 | Towson Town Center / Towson, Maryland | 4,907 ${ }^{2}$ |  |
| December 2019 | Fashion District / Philadelphia, Pennsylvania | 5,396 $\mathrm{m}^{2}$ |  |
| February 2020 | Valley River Center / Eugene, Oregon | 5,653 ${ }^{2}$ |  |
| March 2020 | Burbank Town Center / Burbank, Califomia | 3,981 $\mathrm{m}^{2}$ |  |
| July 2020 | Town East Square / Wichita, Kansas | 3,781 ${ }^{2}$ |  |
| September 2020 | Potomac Mills / Woodbridge, Virginia | 4,583 ${ }^{2}$ |  |
| October 2020 | Deptford / Deptford, New Jersey | 4,568 ${ }^{2}$ |  |
| February 2021 | Cumberland / Atlanta, Georgia | 7,767 $\mathrm{m}^{2}$ | $\bigcirc$ |
| March 2021 | Park City Center / Lancaster, Pennsylvania | 4,645 ${ }^{2}$ | $\bigcirc$ |
| April 2021 | Vancouver / Vancouver, Washington | 4,493 $\mathrm{m}^{2}$ |  |
| June 2021 | Quail Springs / Oklahoma City, Oklahoma | 4,020 ${ }^{2}$ |  |
| June 2022 | Pembroke Lakes / Pembroke Pines, Florida | 9,442m | $\bigcirc$ |
| August 2022 | Roseville / Roseville, California | 4,164 ${ }^{2}$ |  |
| August 2022 | South Hill / Puyallup, Washington | 4,834 $\mathrm{m}^{2}$ |  |
| March 2023 | North Star / San Antonio, Texas | 5,193 ${ }^{2}$ |  |

[^0]
## Statistical snapshot of stores

## Trend in number of stores

| Japan | $\sim$ FY 2014.3 | FY 2015.3 | FY 2016.3 | FY 2017.3 | FY 2018.3 | FY 2019.3 | FY 2020.3 | FY 2021.3 | FY 2022.3 | FY 2023.3 | $\begin{gathered} \hline \text { FY2024.3 } \\ \text { Plan } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Opening | 119 | 2 | 1 | 2 | 1 | 1 | - | - | 1 | 1 | 1 |
| Closing | 8 | - | 1 | 8 | - | 4 | 2 | 3 | 2 | 1 | - |
| Total | 111 | 113 | 113 | 107 | 108 | 105 | 103 | 100 | 99 | 99 | 100 |
| The USA | ~FY 2014.3 | FY 2015.3 | FY 2016.3 | FY 2017.3 | FY 2018.3 | FY 2019.3 | FY 2020.3 | FY 2021.3 | FY 2022.3 | FY 2023.3 | $\begin{gathered} \hline \text { FY2024.3 } \\ \text { Plan } \\ \hline \end{gathered}$ |
| Opening | 3 | 2 | 4 | 6 | 6 | 11 | 9 | 5 | 2 | 4 | 4 |
| Closing | - | - | - | - | - | - | - | 2 | - | 1 | 1 |
| Total | 3 | 5 | 9 | 15 | 21 | 32 | 41 | 44 | 46 | 49 | 52 |


| China | $\sim$ FY 2014.3 | FY 2015.3 | FY 2016.3 | FY 2017.3 | FY 2018.3 | FY 2019.3 | FY 2020.3 | FY 2021.3 | FY 2022.3 | FY 2023.3 | $\begin{gathered} \hline \text { FY2024.3 } \\ \text { Plan } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Opening | - | - | - | - | - | - | - | 1 | 2 | 1 | 1 |
| Closing | - | - | - | - | - | - | - | - | - | - | - |
| Total | - | - | - | - | - | - | - | 1 | 3 | 4 | 5 |
| Consolidated | ~FY 2014.3 | FY 2015.3 | FY 2016.3 | FY 2017.3 | FY 2018.3 | FY 2019.3 | FY 2020.3 | FY 2021.3 | FY 2022.3 | FY 2023.3 | $\begin{gathered} \hline \text { FY2024.3 } \\ \text { Plan } \\ \hline \end{gathered}$ |
| Total | 114 | 118 | 122 | 122 | 129 | 137 | 144 | 145 | 149 | 152 | 157 |

Breakdown of 100 stores in Japan (at the end of Jul. 2023)

| Store type |  |  |  |  |  |  |  | Total |
| ---: | ---: | ---: | ---: | ---: | ---: | :---: | :---: | :---: |
| Standard |  | Stadium |  | Crane Game Park |  |  |  |  |
| Downtown | Roadside | Downtown | Roadside |  |  |  |  |  |
| 9 | 36 | 1 | 53 |  | 100 |  |  |  |


| Ownership |  | Total |
| ---: | ---: | ---: |
| Leased stores | Own stores |  |
| 79 | 21 | 100 |

※Own stores include 8 stores with owning right for land \& building, and 13 stores with owning right for building with tenants.
Location of 152 international stores (at the end of Jul. 2023)

| Area | Japan |  |  |  |  |  |  |  | The USA | China | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Hokkaido / } \\ \text { Tohoku } \end{gathered}$ | Hokuriku / Koshinetsu | Kanto | Chubu / Tokai | Kansai | Chugoku / Shikoku | Kyushu / Okinawa | Subtotal |  |  |  |
| No. of stores | 11 | 4 | 31 | 13 | 23 | 7 | 11 | 100 | 48 | 4 | 152 |
| Share | 7.2\% | 2.6\% | 20.4\% | 8.6\% | 15.1\% | 4.6\% | 7.2\% | 65.8\% | 31.6\% | 2.6\% | 100\% |

## Actions to achieve SDGs

We set up Sustainability Advisory Committee which independent from management. Also set up the cross-organizational sustainability team comprising of members from each divisions to intend actively consider the achievement of the SDGs.

- Actions for energy / water resource issues
- Replaced fluorescent lights of the store lighting, the bowling equipment and crane game machines with LED lights.
Set up water saving devices to the kitchens in Karaoke and the food counters.

Awarded prize for our actions

- "Agency for Natural Resources and Energy Commissioner's Award" for "Sustainable Energy Conservation Practice that Maintains Comfor in Multi-store Amusement Facilities" shared with Daikin Industries., Ltd. at the 2019 Energy Conservation Grand Prize awards organized by the Energy Conservation Center, Japan.
- The Special Prize for "Osaka Climate Change Countermeasures award" organized by Osaka prefecture on March 2022.

※ FY 2021.3 and FY 2022.3 are excluded from the comparison because of the temporarily closure and the limited opening hours due to the COVID-19.

- Efforts to create a pleasant and rewarding work environment
- "Make-A-Chance Project"

We are promoting the enhancement of various systems and initiatives in July 2022. The project is to create an environment where is able to develop human resources regardless of gender, and to make the company a place where all employees do not need to give up their careers when they faced various life events.

## - Other actions

- SDGs lease "MIRAI 2030 ${ }^{\text {m" }}$

A program which donate a portion of the lease payments to the public interest incorporated foundations or the incorporated non-profitable organizations helping to achieving the SDGs through the lease contracts with Sumitomo Mitsui Finance and Leasing Co., Ltd.
We donated to NPO Kidsdoor ※1 through the lease contracts in March 2020 and March 2021, and to NPO WaterAid Japan ※2 through the lease contracts in August 2022.
※1 NPO Kidsdoor is an organization which aims to create "society where all children could have dreams and hopes" providing the learning supports widely from elementary school students to young people to cut the chain of poverty.
※ 2 NPO WaterAid Japan supports the creation of systems for the sustainable and stable water supply and the solutions for sanitation issue in $\mathbf{2 6}$ countries in Asia, Africa, and Latin America, with the vision of "a world where everyone could access to clean water, sanitation facilities and good hygiene".

For the other SDGs initiatives, please refer to the website below.
https://www.round1.co.jp/company/company/sdgs.html
（Consolidated】 FY 2024．3（Apr． 2023 ～Mar．2024）Plan
※Figures below $\mathbf{¥ 1 0}$ million are truncated． ※Percentage is rounded off to one decimal place．

|  |  |  |  | 1st half |  |  | 2nd half | Term |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1st Q | 2nd Q |  | 3rd Q | 4th Q |  |  |
| IS | Bowling | 6.05 | 6.43 | 12.49 | 5.74 | 7.61 | 13.35 | 25.85 |
|  | Amusement | 20.77 | 23.59 | 44.37 | 20.82 | 24.75 | 45.58 | 89.95 |
|  | Karaoke，Food | 3.22 | 3.38 | 6.60 | 3.38 | 4.11 | 7.50 | 14.10 |
|  | Spo－cha | 3.95 | 4.43 | 8.38 | 3.36 | 5.53 | 8.90 | 17.29 |
|  | Others | 0.78 | 0.78 | 1.56 | 0.74 | 0.90 | 1.64 | 3.21 |
|  | Total sales | 34.79 | 38.63 | 73.42 | 34.06 | 42.92 | 76.98 | 150.41 |
|  | Cost of sales | 30.06 | 31.85 | 61.92 | 30.85 | 32.22 | 63.07 | 124.99 |
|  | Gross profit | 4.72 | 6.77 | 11.50 | 3.20 | 10.70 | 13.91 | 25.41 |
|  | S．G．A．expenses | 1.21 | 1.20 | 2.41 | 1.21 | 1.22 | 2.43 | 4.85 |
|  | Operating profit | 3.51 | 5.57 | 9.09 | 1.99 | 9.47 | 11.47 | 20.56 |
|  | Non－operating income \＆ expenses | （0．13） | （0．14） | （0．27） | （0．13） | （0．13） | （0．27） | （0．55） |
|  | Ordinary profit | 3.37 | 5.43 | 8.81 | 1.85 | 9.34 | 11.19 | 20.01 |
|  | Ordinary profit margin | 9．7\％ | 14．1\％ | 12．0\％ | 5．5\％ | 21．8\％ | 14．5\％ | 13．3\％ |
|  | Extraordinary income \＆loss | （0．10） | （0．13） | （0．23） | （0．10） | （2．30） | （2．40） | ※（2．63） |
|  | Profit before income taxes | 3.27 | 5.29 | 8.57 | 1.75 | 7.04 | 8.79 | 17.37 |
|  | Income taxes | 1.05 | 1.52 | 2.57 | 0.46 | 2.64 | 3.10 | 5.68 |
|  | Profit | 2.22 | 3.77 | 6.00 | 1.29 | 4.39 | 5.68 | 11.68 |
| Total depreciation |  | 5.03 | 5.02 | 10.06 | 5.14 | 5.39 | 10.54 | 20.60 |
| Lease depreciation |  | 2.64 | 2.62 | 5.27 | 2.63 | 2.78 | 5.41 | 10.68 |

[^1]※Figures below $\mathbf{¥ 1 0}$ million are truncated． ※Percentage is rounded off to one decimal place．

|  |  |  |  | 1st half |  |  | 2nd half | Term |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1st Q | 2nd Q |  | 3rd Q | 4th Q |  |  |
| IS | Bowling | 4.68 | 5.01 | 9.70 | 4.37 | 5.92 | 10.30 | 20.00 |
|  | Amusement | 11.60 | 13.87 | 25.47 | 12.02 | 12.99 | 25.01 | 50.48 |
|  | Karaoke | 1.67 | 1.87 | 3.55 | 1.67 | 2.01 | 3.69 | 7.24 |
|  | Spo－cha | 3.56 | 3.99 | 7.56 | 2.96 | 5.01 | 7.98 | 15.54 |
|  | Others | 0.78 | 0.78 | 1.56 | 0.74 | 0.90 | 1.64 | 3.20 |
|  | Total sales | 22.31 | 25.54 | 47.85 | 21.78 | 26.85 | 48.64 | 96.50 |
|  | Cost of sales | 20.35 | 21.68 | 42.04 | 20.77 | 21.05 | 41.83 | 83.87 |
|  | Gross profit | 1.95 | 3.85 | 5.81 | 1.01 | 5.79 | 6.81 | 12.62 |
|  | S．G．A．expenses | 0.70 | 0.70 | 1.40 | 0.70 | 0.69 | 1.39 | 2.80 |
|  | Operating profit | 1.25 | 3.15 | 4.40 | 0.30 | 5.10 | 5.41 | 9.82 |
|  | Non－operating income \＆ expenses | （0．08） | （0．08） | （0．16） | （0．07） | （0．07） | （0．15） | （0．32） |
|  | Ordinary profit | 1.17 | 3.06 | 4.24 | 0.23 | 5.02 | 5.26 | ※1 9.50 |
|  | Ordinary profit margin | 5．3\％ | 12．0\％ | 8．9\％ | 1．1\％ | 18．7\％ | 10．8\％ | 9．8\％ |
|  | Extraordinary income \＆loss | （0．04） | （0．04） | （0．08） | （0．04） | （0．04） | （0．08） | ※2（0．16） |
|  | Profit before income taxes | 1.13 | 3.02 | 4.16 | 0.19 | 4.98 | 5.18 | 9.34 |
|  | Income taxes | 0.59 | 1.04 | 1.64 | 0.16 | 1.71 | 1.87 | 3.52 |
|  | Profit | 0.53 | 1.97 | 2.51 | 0.02 | 3.27 | 3.30 | 5.81 |
| Total depreciation |  | 3.09 | 3.10 | 6.20 | 3.13 | 3.29 | 6.42 | 12.62 |
| Lease depreciation |  | 2.53 | 2.51 | 5.04 | 2.51 | 2.66 | 5.18 | 10.22 |

※1 Ordinary profit above excludes royalty income $¥ 2.60 \mathrm{bn}$ ．Ordinary profit includes royalty is $¥ 12.10 \mathrm{bn}$ ．
※2 Breakdown of extraordinary income \＆loss $¥(0.16)$ bn ：Loss on retirement of non－current assets，etc．$¥(0.16)$ bn．
The valuation loss on investment in capital in China $¥ \mathbf{( 2 . 8 0})$ bn is excluded from above because it has been eliminated in the consolidated financial statements．

## 〈 Supplementary data 〉

FY 2024．3 Performance Plan（3）
（The USA】 FY 2024.3 （Apr．2023～Mar．2024）Plan
（Forex ： 1 USD＝130．00 JPY）
（Unit ¥bn）

|  |  |  |  | 1st half |  |  | 2nd half | Term |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1st Q | 2nd Q |  | 3rd Q | 4th Q |  |  |
| IS | Bowling | 1.33 | 1.35 | 2.69 | 1.31 | 1.61 | 2.93 | 5.62 |
|  | Amusement | 8.97 | 9.43 | 18.40 | 8.51 | 11.37 | 19.88 | 38.29 |
|  | Food，Party，etc． | 1.52 | 1.48 | 3.01 | 1.69 | 2.06 | 3.76 | 6.77 |
|  | Spo－cha | 0.30 | 0.31 | 0.61 | 0.30 | 0.39 | 0.69 | 1.31 |
|  | Total sales | 12.14 | 12.58 | 24.72 | 11.83 | 15.45 | 27.28 | 52.00 |
|  | Cost of sales | 9.26 | 9.61 | 18.87 | 9.56 | 10.59 | 20.15 | 39.02 |
|  | Gross profit | 2.88 | 2.97 | 5.85 | 2.26 | 4.85 | 7.12 | 12.97 |
|  | S．G．A．expenses | 0.43 | 0.42 | 0.85 | 0.43 | 0.45 | 0.88 | 1.74 |
|  | Operating profit | 2.44 | 2.55 | 4.99 | 1.83 | 4.40 | 6.24 | 11.23 |
|  | Non－operating income \＆ expenses | （0．03） | （0．02） | （0．05） | （0．03） | （0．03） | （0．06） | （0．12） |
|  | Ordinary profit | 2.41 | 2.52 | 4.93 | 1.80 | 4.37 | 6.17 | ※1 11.11 |
|  | Ordinary profit margin | 19．9\％ | 20．0\％ | 20．0\％ | 15．2\％ | 28．3\％ | 22．6\％ | 21．4\％ |
|  | Extraordinary income \＆loss | （0．06） | （0．09） | （0．15） | （0．06） | （0．06） | （0．12） | ※2（0．27） |
|  | Profit before income taxes | 2.35 | 2.42 | 4.77 | 1.74 | 4.31 | 6.05 | 10.83 |
|  | Income taxes | 0.45 | 0.47 | 0.93 | 0.30 | 0.93 | 1.23 | 2.16 |
|  | Profit | 1.89 | 1.95 | 3.84 | 1.43 | 3.38 | 4.82 | 8.67 |
| Total depreciation |  | 1.76 | 1.74 | 3.50 | 1.82 | 1.90 | 3.73 | 7.24 |
| Lease depreciation |  | 0.03 | 0.03 | 0.07 | 0.03 | 0.03 | 0.06 | 0.14 |

※1 Ordinary profit above excludes royalty payments $¥ 2.60 \mathrm{bn}$ ．Ordinary profit including royalty is $¥ 8.50 \mathrm{bn}$ ．
※ 2 Breakdown of extraordinary income \＆loss $¥(0.27)$ bn ：Loss on retirement of non－current assets，etc．$¥(0.27)$ bn．

## 〈 Supplementary data 〉

FY 2024.3 Actual (1)
(Consolidated) FY 2024.3 (Apr. 2023 ~ Mar. 2024) Actual

|  |  |  |  | 1st half |  |  |  | Term |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1st Q | 2nd Q |  | 3rd Q | 4th Q | 2nd half |  |
| IS | Bowling | 6.20 |  |  |  |  |  |  |
|  | Amusement | 21.47 |  |  |  |  |  |  |
|  | Karaoke, Food | 3.55 |  |  |  |  |  |  |
|  | Spo-cha | 3.89 |  |  |  |  |  |  |
|  | Others | 0.82 |  |  |  |  |  |  |
|  | Total sales | 35.95 |  |  |  |  |  |  |
|  | Cost of sales | 30.80 |  |  |  |  |  |  |
|  | Gross profit | 5.14 |  |  |  |  |  |  |
|  | S.G.A. expenses | 1.25 |  |  |  |  |  |  |
|  | Operating profit | 3.88 |  |  |  |  |  |  |
|  | Non-operating income \& expenses | 0.10 |  |  |  |  |  |  |
|  | Ordinary profit | 3.99 |  |  |  |  |  |  |
|  | Ordinary profit margin | 11.1\% |  |  |  |  |  |  |
|  | Extraordinary income \& loss \% | (0.20) |  |  |  |  |  |  |
|  | Profit before income taxes | 3.78 |  |  |  |  |  |  |
|  | Income taxes | 1.17 |  |  |  |  |  |  |
|  | Profit | 2.61 |  |  |  |  |  |  |
| Total depreciation |  | 5.04 |  |  |  |  |  |  |
| Lease depreciation |  | 2.52 |  |  |  |  |  |  |

※ Breakdown of extraordinary income \& loss $¥(0.20)$ bn : Impairment loss $¥(0.06)$ bn, Loss on retirement of non-current assets, etc. $¥(0.14)$ bn

## 〈 Supplementary data 〉

## FY 2024.3 Actual (2)

(Japan) FY 2024.3 (Apr. 2023 ~ Mar. 2024) Actual

|  |  |  |  | 1st half |  |  |  | Term |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1st Q | 2nd Q |  | 3rd Q | 4th Q | 2nd half |  |
| IS | Bowling | 4.83 |  |  |  |  |  |  |
|  | Amusement | 11.21 |  |  |  |  |  |  |
|  | Karaoke | 1.78 |  |  |  |  |  |  |
|  | Spo-cha | 3.48 |  |  |  |  |  |  |
|  | Others | 0.82 |  |  |  |  |  |  |
|  | Total sales | 22.15 |  |  |  |  |  |  |
|  | Cost of sales | 19.77 |  |  |  |  |  |  |
|  | Gross profit | 2.37 |  |  |  |  |  |  |
|  | S.G.A. expenses | 0.64 |  |  |  |  |  |  |
|  | Operating profit | 1.73 |  |  |  |  |  |  |
|  | Non-operating income \& expenses | 0.13 |  |  |  |  |  |  |
|  | Ordinary profit | 1.86 |  |  |  |  |  |  |
|  | Ordinary profit margin | 8.4\% |  |  |  |  |  |  |
|  | Extraordinary income \& loss \% | (0.12) |  |  |  |  |  |  |
|  | Profit before income taxes | 1.74 |  |  |  |  |  |  |
|  | Income taxes | 0.76 |  |  |  |  |  |  |
|  | Profit | 0.98 |  |  |  |  |  |  |
| Total depreciation |  | 2.96 |  |  |  |  |  |  |
| Lease depreciation |  | 2.41 |  |  |  |  |  |  |

※ Breakdown of extraordinary income \& loss $¥(0.12)$ bn : Impairment loss $¥(0.06) b n$, Loss on retirement of non-current assets, etc. $¥(0.05)$ bn

## 〈 Supplementary data 〉

## FY 2024．3 Actual（3）

（The USA】 FY 2024.3 （Apr． 2023 ～Mar．2024）Actual （Forex ： 1 USD＝137．49 JPY）

|  |  |  |  | 1st half |  |  |  | Term |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1st Q | 2nd Q |  | 3rd Q | 4th Q | 2nd half |  |
| IS | Bowling | 1.33 |  |  |  |  |  |  |
|  | Amusement | 10.04 |  |  |  |  |  |  |
|  | Food，Party，etc． | 1.74 |  |  |  |  |  |  |
|  | Spo－cha | 0.33 |  |  |  |  |  |  |
|  | Total sales | 13.46 |  |  |  |  |  |  |
|  | Cost of sales | 10.57 |  |  |  |  |  |  |
|  | Gross profit | 2.88 |  |  |  |  |  |  |
|  | S．G．A．expenses | 0.52 |  |  |  |  |  |  |
|  | Operating profit | 2.35 |  |  |  |  |  |  |
|  | Non－operating income \＆ expenses | （0．01） |  |  |  |  |  |  |
|  | Ordinary profit | 2.33 |  |  |  |  |  |  |
|  | Ordinary profit margin | 17．4\％ |  |  |  |  |  |  |
|  | Extraordinary income \＆loss ※ | （0．08） |  |  |  |  |  |  |
|  | Profit before income taxes | 2.25 |  |  |  |  |  |  |
|  | Income taxes | 0.40 |  |  |  |  |  |  |
|  | Profit | 1.84 |  |  |  |  |  |  |
| Total depreciation |  | 1.90 |  |  |  |  |  |  |
| Lease depreciation |  | 0.04 |  |  |  |  |  |  |

[^2](Consolidated) FY 2023.3 (Apr. 2022 ~ Mar. 2023) Actual
※Figures below $¥ 10$ million are truncated.
※Percentage is rounded off to one decimal place.

|  |  |  |  | 1st half |  |  | 2nd half | Term |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1st Q | 2nd $Q$ |  | 3rd Q | 4th Q |  |  |
| IS | Bowling | 5.61 | 6.27 | 11.88 | 5.78 | 7.25 | 13.04 | 24.93 |
|  | Amusement | 18.56 | 22.56 | 41.12 | 20.69 | 23.57 | 44.27 | 85.40 |
|  | Karaoke, Food | 2.82 | 3.17 | 6.00 | 3.44 | 3.85 | 7.30 | 13.31 |
|  | Spo-cha | 3.16 | 3.75 | 6.91 | 3.16 | 5.05 | 8.21 | 15.13 |
|  | Others | 0.74 | 0.80 | 1.54 | 0.79 | 0.92 | 1.72 | 3.27 |
|  | Total sales | 30.91 | 36.57 | 67.48 | 33.89 | 40.66 | 74.56 | 142.05 |
|  | Cost of sales | 27.48 | 30.94 | 58.43 | 30.80 | 31.44 | 62.25 | 120.68 |
|  | Gross profit | 3.42 | 5.63 | 9.05 | 3.09 | 9.21 | 12.30 | 21.36 |
|  | S.G.A. expenses | 1.06 | 1.06 | 2.12 | 1.12 | 1.19 | 2.31 | 4.44 |
|  | Operating profit | 2.35 | 4.57 | 6.92 | 1.96 | 8.02 | 9.99 | 16.92 |
|  | Non-operating income \& expenses | 0.22 | (0.03) | 0.18 | (0.26) | (0.14) | (0.41) | (0.23) |
|  | Ordinary profit | 2.58 | 4.53 | 7.11 | 1.70 | 7.87 | 9.57 | 16.69 |
|  | Ordinary profit margin | 8.4\% | 12.4\% | 10.5\% | 5.0\% | 19.4\% | 12.8\% | 11.7\% |
|  | Extraordinary income \& loss | (0.02) | (0.00) | (0.03) | (0.30) | (1.31) | (1.61) | ※(1.65) |
|  | Profit before income taxes | 2.55 | 4.53 | 7.08 | 1.39 | 6.56 | 7.95 | 15.03 |
|  | Income taxes | 0.52 | 1.31 | 1.84 | 0.52 | 2.93 | 3.45 | 5.30 |
|  | Profit | 2.02 | 3.21 | 5.24 | 0.87 | 3.62 | 4.49 | 9.73 |
| Total depreciation |  | 4.63 | 4.97 | 9.61 | 5.14 | 5.06 | 10.21 | 19.82 |
| Lease depreciation |  | 2.37 | 2.51 | 4.89 | 2.58 | 2.54 | 5.13 | 10.03 |

[^3]
## 〈 Supplementary data 〉

## FY 2023.3 Actual (2)

(Japan] FY 2023.3 (Apr. 2022 ~ Mar. 2023) Actual
※Figures below $¥ 10$ million are truncated.
※Percentage is rounded off to one decimal place.

|  |  |  |  | 1st half |  |  | 2nd half | Term |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1st Q | 2nd Q |  | 3rd Q | 4th Q |  |  |
| IS | Bowling | 4.32 | 4.81 | 9.13 | 4.36 | 5.74 | 10.11 | 19.24 |
|  | Amusement | 10.18 | 12.52 | 22.70 | 11.47 | 12.76 | 24.23 | 46.94 |
|  | Karaoke | 1.43 | 1.65 | 3.08 | 1.64 | 1.91 | 3.55 | 6.64 |
|  | Spo-cha | 2.86 | 3.33 | 6.19 | 2.83 | 4.67 | 7.50 | 13.70 |
|  | Others | 0.74 | 0.80 | 1.54 | 0.79 | 0.92 | 1.72 | 3.26 |
|  | Total sales | 19.55 | 23.12 | 42.67 | 21.11 | 26.01 | 47.13 | 89.80 |
|  | Cost of sales | 18.73 | 20.62 | 39.35 | 20.50 | 20.93 | 41.43 | 80.79 |
|  | Gross profit | 0.81 | 2.50 | 3.31 | 0.60 | 5.08 | 5.69 | 9.01 |
|  | S.G.A. expenses | 0.59 | 0.57 | 1.16 | 0.59 | 0.66 | 1.26 | 2.43 |
|  | Operating profit | 0.22 | 1.92 | 2.15 | 0.01 | 4.41 | 4.42 | 6.58 |
|  | Non-operating income \& expenses | 0.26 | 0.03 | 0.29 | (0.23) | (0.15) | (0.39) | ※1 (0.09) |
|  | Ordinary profit | 0.49 | 1.95 | 2.45 | (0.22) | 4.25 | 4.02 | ※2 6.48 |
|  | Ordinary profit margin | 2.5\% | 8.5\% | 5.7\% | - | 16.4\% | 8.5\% | 7.2\% |
|  | Extraordinary income \& loss | (0.02) | 0.03 | 0.01 | (0.17) | (0.57) | (0.74) | ※3(0.73) |
|  | Profit before income taxes | 0.47 | 1.99 | 2.46 | (0.40) | 3.68 | 3.27 | 5.74 |
|  | Income taxes | 0.06 | 0.76 | 0.83 | 0.13 | 2.06 | 2.20 | 3.03 |
|  | Profit | 0.40 | 1.22 | 1.63 | (0.54) | 1.61 | 1.07 | 2.70 |
| Total depreciation |  | 2.82 | 2.96 | 5.79 | 3.05 | 3.05 | 6.11 | 11.90 |
| Lease depreciation |  | 2.24 | 2.36 | 4.61 | 2.44 | 2.41 | 4.85 | 9.47 |

※1 The foreign exchange gains from capital recovery from The USA $¥ 1.74 \mathrm{bn}$ is excluded from above.
※ 2 Ordinary profit above excludes royalty income $¥ 2.56 \mathrm{bn}$. Ordinary profit includes royalty is $¥ 9.05 \mathrm{bn}$.
※3 Breakdown of extraordinary income \& loss $¥(0.73)$ bn : Impairment loss $¥(0.65)$ bn, Loss on retirement of non-current assets, etc. $¥(0.16)$ bn, Gain on reversal of share acquisition rights $¥ 0.08 \mathrm{bn}$.
The valuation loss on investment in capital in China $¥ 2.88 \mathrm{bn}$ is excluded from above because it has been eliminated in the consolidated financial statements.

## (The USA) FY 2023.3 (Apr. 2022 ~ Mar. 2023) Actual

(Forex : 1 USD = 135.51 JPY)

|  |  |  |  | 1st half |  |  |  | Term |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1st Q | 2nd Q |  | 3rd Q | 4th Q | 2nd half |  |
| IS | Bowling | 1.27 | 1.42 | 2.69 | 1.40 | 1.47 | 2.87 | 5.57 |
|  | Amusement | 8.29 | 9.91 | 18.21 | 9.13 | 10.64 | 19.77 | 37.98 |
|  | Food, Party, etc. | 1.38 | 1.50 | 2.89 | 1.79 | 1.92 | 3.72 | 6.61 |
|  | Spo-cha | 0.24 | 0.34 | 0.59 | 0.29 | 0.32 | 0.61 | 1.20 |
|  | Total sales | 11.20 | 13.19 | 24.40 | 12.61 | 14.37 | 26.99 | 51.39 |
|  | Cost of sales | 8.37 | 9.86 | 18.24 | 9.84 | 10.01 | 19.86 | 38.10 |
|  | Gross profit | 2.82 | 3.33 | 6.15 | 2.77 | 4.35 | 7.12 | 13.28 |
|  | S.G.A. expenses | 0.38 | 0.39 | 0.77 | 0.43 | 0.45 | 0.88 | 1.66 |
|  | Operating profit | 2.44 | 2.93 | 5.37 | 2.33 | 3.90 | 6.24 | 11.61 |
|  | Non-operating income \& expenses | (0.03) | (0.06) | (0.10) | (0.01) | (0.04) | (0.05) | (0.15) |
|  | Ordinary profit | 2.40 | 2.87 | 5.27 | 2.32 | 3.85 | 6.18 | ※1 11.46 |
|  | Ordinary profit margin | 21.4\% | 21.8\% | 21.6\% | 18.4\% | 26.9\% | 22.9\% | 22.3\% |
|  | Extraordinary income \& loss | (0.00) | (0.03) | (0.04) | (0.12) | (0.07) | (0.19) | ※2 (0.24) |
|  | Profit before income taxes | 2.39 | 2.83 | 5.22 | 2.19 | 3.78 | 5.98 | 11.21 |
|  | Income taxes | 0.45 | 0.54 | 0.99 | 0.38 | 0.86 | 1.24 | 2.24 |
|  | Profit | 1.93 | 2.29 | 4.23 | 1.81 | 2.92 | 4.73 | 8.96 |
| Total depreciation |  | 1.61 | 1.80 | 3.42 | 1.87 | 1.77 | 3.65 | 7.08 |
| Lease depreciation |  | 0.04 | 0.04 | 0.09 | 0.04 | 0.03 | 0.08 | 0.17 |

※1 Ordinary profit above excludes royalty payments $¥ \mathbf{2} .56 \mathrm{bn}$. Ordinary profit including royalty is $¥ \mathbf{8 . 8 9 b n}$.
※ 2 Breakdown of extraordinary income \& loss $¥(0.24)$ bn : Loss on retirement of non-current assets, etc. $¥(0.24)$ bn.

## Notices and contact for inquiries regarding IR

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[^0]:    ※ Stores above are colored in yellow as "High profitability", in green as "Average profitability" and in pink as "Unprofitable" stores.
    ※ Northwoods has closed down at May 21, 2023.

[^1]:    ※ Breakdown of extraordinary income \＆loss $¥(2.63)$ bn ：Impairment loss $¥(\mathbf{2} .20)$ bn，Loss on retirement of non－current assets，etc．$¥(0.43)$ bn．

[^2]:    ※ Breakdown of extraordinary income \＆loss $¥(0.08)$ bn ：Loss on retirement of non－current assets，etc．$¥(0.08)$ bn

[^3]:    ※ Breakdown of extraordinary income \& loss $¥(1.65)$ bn : Impairment loss $¥(1.32) b n$, Loss on retirement of non-current assets, etc. $¥(0.41)$ bn, Gain on reversal of share acquisition rights $¥ 0.08 \mathrm{bn}$.

